# Financial Statements and Supplementary Information December 31, 2016 and 2015



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December 31, 2016 and 2015

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#### **Independent Auditor's Report**

To the Board of Trustees
Dauphin County Library System
Harrisburg, Pennsylvania

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of Dauphin County Library System (the Library), which comprise the statement of financial position as of December 31, 2016, and the related statements of activities and cash flows for the year then ended, and the related notes to the financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Dauphin County Library System as of December 31, 2016, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Other Matters**

#### Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying supplementary information, as listed in the table of contents, is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

#### Prior Year Audited by Other Auditors

The financial statements of the Library, as of and for the year ended December 31, 2015, were audited by other auditors, whose report, dated June 14, 2016, expressed an unmodified opinion on those statements.

June 13, 2017

Harrisburg, Pennsylvania

RKL LLP

# Dauphin County Library System Statement of Financial Position

	December 31			31,	
		2016		2015	
Assets					
Cash and cash equivalents	\$	5,428,870	\$	4,971,662	
Accounts receivable		106,123		575,901	
Pledges receivable, net		32,927		37,266	
Prepaid expenses		197,881		288,716	
Fixed assets, net		13,862,820		14,175,134	
Endowment funds held		2,253,232		2,036,828	
Beneficial interests held by third parties		1,482,864		1,545,763	
Total Assets	\$	23,364,717	\$	23,631,270	
Liabilities and Net Assets					
Liabilities					
Accounts payable	\$	395,762	\$	239,878	
Accrued payroll, vacation, payroll taxes, and withholdings		278,518		255,731	
Deferred revenue		7,912		8,889	
Defined benefit pension plan obligation		1,414,195		1,545,758	
Total Liabilities		2,096,387		2,050,256	
Net Assets					
Unrestricted		18,222,860		18,624,060	
Temporarily restricted		491,561		471,275	
Permanently restricted		2,553,909		2,485,679	
Total Net Assets		21,268,330		21,581,014	
Total Liabilities and Net Assets	\$	23,364,717	\$	23,631,270	

Statement of Activities

Year Ended December 31, 2016							
		Temporarily		Permanently			T. (.)
Unrestricted		R	estricted	K	estricted		Totals
\$	5,980,449	\$	-	\$	-	\$	5,980,449
	151,782		50,000		-		201,782
	325,384		153,973		130,022		609,379
	•		-		-		206,892
	207,013		(207,013)				
	6,871,520		(3,040)		130,022		6,998,502
	6,138,618		-		-		6,138,618
	1,047,342		-		-		1,047,342
	361,184						361,184
	7,547,144						7,547,144
	(675,624)		(3,040)		130,022		(548,642)
	11,487		24,433		_		35,920
	, -		,				,-
	-		(1,107)		(61,792)		(62,899)
	109,796		-		-		109,796
	153,141						153,141
	274,424		23,326		(61,792)		235,958
	(401,200)		20,286		68,230		(312,684)
	18,624,060		471,275		2,485,679		21,581,014
\$	18,222,860	\$	491,561	\$	2,553,909	\$	21,268,330
	\$	151,782 325,384 206,892 207,013 6,871,520 6,138,618 1,047,342 361,184 7,547,144 (675,624) 11,487 109,796 153,141 274,424 (401,200) 18,624,060	\$ 5,980,449 \$ 151,782 325,384 206,892 207,013 6,871,520 6,138,618 1,047,342 361,184 7,547,144 (675,624) 11,487 109,796 153,141 274,424 (401,200) 18,624,060	Unrestricted         Temporarily Restricted           \$ 5,980,449         \$ -           151,782         50,000           325,384         153,973           206,892         -           207,013         (207,013)           6,871,520         (3,040)           6,138,618         -           1,047,342         -           361,184         -           7,547,144         -           (675,624)         (3,040)           11,487         24,433           -         (1,107)           109,796         -           153,141         -           274,424         23,326           (401,200)         20,286           18,624,060         471,275	Unrestricted         Temporarily Restricted         Per Restricted           \$ 5,980,449         \$ -         \$ 151,782         50,000         325,384         153,973         206,892         -         207,013         (207,013)         (207,013)         6,871,520         (3,040)         (3,040)         (3,040)         (4,138,618         -         -         (3,040)         (4,138,618         -         -         (4,107,342         -         -         (3,040)         -         (4,138,618         -         -         (4,147,244         -         -         (4,14,243)         -         -         (4,1,107)         -	Unrestricted         Temporarily Restricted         Permanently Restricted           \$ 5,980,449         \$ - \$ - \$ - 151,782         50,000         - 325,384         153,973         130,022         - 206,892         2 - 207,013         - 207,013         207,013         - 207,013         - 207,013         - 207,013         - 207,013         - 207,013         - 207,013         - 207,013         - 207,013         - 207,013         - 207,013         - 207,013         - 207,013         - 207,013         - 207,013         - 207,013	Unrestricted         Temporarily Restricted         Permanently Restricted           \$ 5,980,449         \$ -         \$ -         \$ -         \$ 151,782         50,000         -         325,384         153,973         130,022         -

	Year Ended December 31, 2015							
				mporarily		rmanently		
	U	nrestricted	R	estricted	R	estricted		Totals
Support and Revenue								
Tax appropriations	\$	5,904,396	\$	-	\$	-	\$	5,904,396
Grants	·	200,501	•	-	·	_		200,501
Contributions		293,784		286,721		34,770		615,275
Operating revenue		230,506		-		-		230,506
Net assets released from restrictions		127,938		(127,938)				<u>-</u>
Total Support and Revenue		6,757,125		158,783		34,770		6,950,678
Operating Expenses								
Library services		6,132,710		-		-		6,132,710
Supporting services								
Management and general		1,000,272		-		-		1,000,272
Fundraising		61,973				-		61,973
<b>Total Operating Expenses</b>		7,194,955						7,194,955
Net Change from Operations		(437,830)		158,783		34,770		(244,277)
Non-Operating Income								
Investment income		104,573		(86,441)		-		18,132
Changes in the fair value of								
Beneficial interests held by third parties		-		(7,643)		(104,897)		(112,540)
Endowment funds held		(86,290)		-		-		(86,290)
Pension related changes other than								
net periodic pension cost		(262,381)		-		-		(262,381)
<b>Total Non-Operating Income</b>		(244,098)		(94,084)	-	(104,897)		(443,079)
Changes in Net Assets		(681,928)		64,699		(70,127)		(687,356)
Net Assets at Beginning of Year		19,305,988		406,576		2,555,806		22,268,370
Net Assets at End of Year	<b>c</b>	18,624,060	\$	471,275	\$	2,485,679	¢	21,581,014

		Years Ended 2016	Dece	mber 31, 2015
Cash Flows from Operating Activities				
Changes in net assets	\$	(312,684)	\$	(687,356)
Adjustments to reconcile changes in net assets to net cash	•	(- , ,	•	( ,,
provided by operating activities				
Depreciation		1,215,236		1,217,550
Gain on disposal of fixed assets		-		(968)
In-kind contributions for library materials		(18,091)		(18,580)
Net unrealized and realized investment (gains) losses		(81,493)		132,495
Change in fair value of beneficial interests held by third parties		62,899		112,540
Contributions restricted for endowment		(130,022)		(34,770)
(Increase) decrease in assets		(,- ,		(- , - ,
Accounts receivable		469,778		(455,083)
Pledges receivable		4,339		(36,516)
Prepaid expenses		90,835		(37,031)
Increase (decrease) in liabilities		00,000		(07,001)
Accounts payable		65,912		24,740
Accrued payroll, vacation, payroll taxes, and withholdings		22,787		26,137
Deferred revenue		(977)		(28,471)
Defined benefit pension plan obligation		(131,563)		190,616
Defined benefit pension plan obligation		(131,303)		190,010
Net Cash Provided by Operating Activities		1,256,956		405,303
Cash Flows from Investing Activities				
Proceeds from sales of investments		19,882		81,715
Purchase of investments		(154,793)		(92,036)
Proceeds from sale of property and equipment		-		4,888
Purchase of real estate, equipment, and library materials		(794,859)		(862,333)
Net Cash Used in Investing Activities		-		
Net Cash Osed in investing Activities	-	(929,770)		(867,766)
Cash Flows from Financing Activities				
Cash received restricted for endowment		130,022		34,770
Payments on capital lease obligations				(6,749)
Net Cash Provided by Financing Activities		130,022		28,021
Net Increase (Decrease) in Cash and Cash Equivalents		457,208		(434,442)
Cash and Cash Equivalents at Beginning of Year		4,971,662		5,406,104
Cash and Cash Equivalents at End of Year	\$	5,428,870	\$	4,971,662
Supplementary Cash Flows Information Interest paid	\$		\$	80
Supplementary Schedule of Noncash Investing Activities				
Purchase of real estate, equipment, and library materials in				
accounts payable	\$	127,161	\$	37,189

Notes to Financial Statements December 31, 2016 and 2015

#### **Note 1 - Nature of Operations**

The Dauphin County Library System (the Library) is a nonprofit corporation offering an impressive range of literacy, cultural, and reference services to more than 235,000 area residents, educators, and business professionals. In recent years, the libraries included in the Dauphin County Library System have increasingly become community centers for discussion classes, workshops and seminars, seasonal events, and for meetings of senior citizens' organizations and similar civic groups. The Library's primary sources of support and revenue are tax appropriations and contributions.

#### **Note 2 - Summary of Significant Accounting Policies**

A summary of the significant accounting policies consistently applied in the preparation of the accompanying financial statements follows.

#### **Basis of Accounting**

The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America.

#### **Financial Statement Presentation**

The Library follows Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 958-205, *Not-for-Profit Entities - Presentation of Financial Statements*. Under ASC 958-205, the Library is required to report information regarding its financial position and activities according to three class of net assets:

Unrestricted net assets - Net assets that are not subject to donor-imposed stipulations. Unrestricted net assets include \$999,236 and \$937,286, as of December 31, 2016 and 2015, respectively, of board designated net assets. These net assets were specifically designated by the Board of Trustees to function as an endowment.

Temporarily restricted net assets - Net assets subject to donor-imposed restrictions that permit the Library to use or expend the assets as specified. The restrictions are satisfied either by the passage of time or by actions of the Library.

Permanently restricted net assets - Net assets subject to donor-imposed restrictions that stipulate the resources be maintained permanently, but permit the Library to expend all of the income derived from the donated assets for specified purposes.

#### Use of Estimates

The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and the disclosure of contingent assets and liabilities, if any, at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Notes to Financial Statements December 31, 2016 and 2015

#### **Note 2 - Summary of Significant Accounting Policies (continued)**

#### **Cash and Cash Equivalents**

For purposes of the statement of cash flows, the Library considers short-term certificates of deposit to be cash equivalents.

#### **Concentration of Credit Risk**

The Library maintains its cash balances with local banks. Periodically, the Library has cash balances on deposit with banks that exceed the Federal Deposit Insurance Corporation (FDIC) insured amounts. The Library has not experienced any losses in such accounts and believes it is not exposed to any significant credit risk on its cash balances.

#### **Accounts and Pledges Receivable**

Accounts and pledges receivable are unsecured and stated at the amount management expects to collect from balances outstanding at year end. Based on management's assessment of the credit history with customers, and contributors having outstanding balances and current relationships with them, it has concluded that realization losses on balances outstanding at year end will be immaterial.

#### **Beneficial Interest Held by Third Parties**

Beneficial interests consist of the fair value of assets held in trusts established by donors for the benefit of the Library. These interests are recorded in the accompanying financial statements when the Library has received sufficient documentation to substantiate the trusts are irrevocable and unconditional, and the fair value of the Library's interest in the trusts can be readily determined. The Library generally does not have the ability to obtain direct control over its beneficial interest in assets held by third parties in the near term. Distributions to the Library from perpetual trusts are typically used to fund operations unless otherwise directed by the donors.

#### **Fixed Assets**

Fixed assets are recorded at cost except for donated library materials, which are recorded at their fair value on the date donated. Depreciation is computed using the straight-line method over the estimated useful lives of the assets. All assets, other than library materials, acquired in excess of \$500 with estimated useful lives exceeding one year are capitalized. All appropriate library materials are capitalized.

#### **Donated Materials and Services**

The Library records the value of donated materials when there is an objective basis available to measure their value. Donated material and equipment, if any, are reflected as contributions in the accompanying financial statements at the fair value on the date received.

No amounts have been presented in the financial statements for donated services. The Library pays for most services requiring specific expertise. However, many individuals volunteer their time and perform a variety of tasks that assist the Library with the development and conduct of its program.

Notes to Financial Statements December 31, 2016 and 2015

#### **Note 2 - Summary of Significant Accounting Policies (continued)**

#### **Long-Lived Assets**

Long-lived assets are reviewed for impairment whenever events or circumstances indicate that the carrying amount of the assets may not be recoverable. An asset is considered to be impaired when the undiscounted estimated net cash flows to be generated by the asset are less than the carrying amount. The impairment recognized is the amount by which the carrying amount exceeds the fair value amount. Fair value estimates are based on assumptions concerning the amount and timing of the estimated future cash flows and the discount rates reflecting varying degrees of perceived risk. The management of the Library concluded that no impairment adjustments were required during the years ended December 31, 2016 and 2015.

#### **Accrued Vacation**

Employees of the Library are entitled to paid vacation depending on length of service and other factors; therefore, a liability is accrued for vacation earned, but not yet taken.

#### **Contributions**

The Library reports contributions as restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions. However, if a restriction is fulfilled in the same time period in which the contribution is received, the Library reports the support as unrestricted.

#### **Endowments**

The Library's endowments consist of individual funds established for a variety of purposes. Its endowments include both donor-restricted endowment funds and funds designated by the Board of Trustees to function as endowments. Net assets associated with endowment funds, including funds designated by the Board of Trustees to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

Pennsylvania Act 141 requires the preservation of the fair value of the original gift as of the receipt date of the donor restricted endowment funds, to the extent that there are no donor stipulations to the contrary. The Library classifies as permanently restricted net assets the original value of gifts donated to the permanent endowment and the original value of subsequent gifts made to the endowment. The remaining portion of the donor-restricted endowment fund that is not classified as permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the Library in a manner consistent with the standard of prudence described by Pennsylvania Act 141. The Library may annually spend certain percentages of the average portfolio value, using December 31 valuations, unless otherwise restricted by the donor.

Notes to Financial Statements December 31, 2016 and 2015

#### Note 2 - Summary of Significant Accounting Policies (continued)

#### **Tax Status**

The Library has been recognized as exempt from federal and state income taxes under Section 501(c)(3) of the Internal Revenue Code and similar state statutes. Management believes the Library continues to be operated in such a manner that is in compliance with its federal and state income tax exemption.

The Library follows the standards for accounting for uncertainty in income taxes according to the principles of ASC 740, *Income Taxes*, which prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. It requires management to evaluate tax positions taken by the Library, including whether the entity is exempt from income taxes. Management evaluated the tax positions taken and concluded that the Library had taken no uncertain tax positions that require recognition or disclosure in the financial statements. With few exceptions, the Library is no longer subject to income tax examinations by the U.S. Federal, state, or local tax authorities for years before December 31, 2013.

#### Advertising

The Library follows the policy of charging the cost of advertising to expense when incurred. Amounts charged to expense for advertising were \$28,703 and \$28,137 for the years ended December 31, 2016 and 2015, respectively.

#### **Functional Expenses**

The cost of providing the various programs and other activities are summarized on a functional basis in the statement of activities. Accordingly, certain costs have been allocated among the program and supporting services benefited based on estimated usage. Supporting services include management and general expenses and fundraising expenses.

#### Reclassifications

Certain information in the 2015 financial statements and related footnotes contain reclassifications necessary to make the information comparable to information presented in the 2016 financial statements.

#### **Recent Accounting Pronouncements**

In May 2014, the FASB issued Accounting Standards Update (ASU) 2014-09, *Revenue from Contracts With Customers*, which provides a robust framework for addressing revenue recognition issues and upon its effective date replaces almost all existing revenue recognition guidance. This guidance is effective for annual reporting periods beginning after December 15, 2018.

Notes to Financial Statements December 31, 2016 and 2015

#### Note 2 - Summary of Significant Accounting Policies (continued)

#### **Recent Accounting Pronouncements (continued)**

In February 2016, the FASB issued ASU 2016-02, *Leases (Topic 842)*. The guidance in this ASU supersedes the leasing guidance in Topic 840, *Leases*. Under the new guidance, lessees are required to recognize lease assets and lease liabilities on the statement of financial position for all leases with terms longer than 12 months. Leases will be classified as either finance or operating, with classification affecting the pattern of expense recognition in the statement of activities. The guidance is effective for fiscal years beginning after December 15, 2019.

In August 2016, the FASB issued ASU 2016-14, *Not-for-Profit Entities (Topic 958): Presentation of Financial Statements of Not-for-Profit Entities*, which simplifies and improves how a not-for-profit organization classifies its net assets, as well as information it presents in financial statements and notes about its liquidity, financial performance, and cash flows. Among other changes, the ASU replaces the three current classes of net assets with two new classes, "net assets with donor restrictions" and "net assets without donor restrictions", and expands disclosures about the nature and amount of any donor restrictions. ASU 2016-14 is effective for annual periods beginning after December 15, 2017.

The Library is currently evaluating the impact of the pending adoption of the new standards on the financial statements.

#### Note 3 - Grants

Grants are earned and reported as revenues when the Library has incurred expenditures in compliance with the contract. Grant revenue recognized is as follows for the years ended December 31:

	2016		2015		
Dauphin County grant	\$	-	\$	75,000	
Other grants		119,372		81,145	
EITC		60,417		-	
E-rate program		21,993		44,356	
	\$	201,782	\$	200,501	

#### Note 4 - Cash and Cash Equivalents

Cash and cash equivalents consist of the following as of December 31:

		2016	 2015
Checking	\$	2,172,419	\$ 2,047,398
Money market and savings		2,241,728	1,909,541
Certificates of deposit		1,013,543	1,013,543
Petty cash		1,180	 1,180
	<u>    \$                                </u>	5,428,870	\$ 4,971,662

Notes to Financial Statements December 31, 2016 and 2015

#### Note 5 - Pledges Receivable

Pledges receivable from fundraising campaigns were as follows as of December 31:

	 2016	2015
Unconditional promises to give before unamortized discount Unamortized present value discount at 2.45% and 2.27% at	\$ 35,300	\$ 40,750
December 31, 2016 and 2015, respectively	(2,373)	(3,484)
Pledges Receivable, Net	\$ 32,927	\$ 37,266
Amounts Due In		
Less than one year	\$ 11,888	\$ 10,022
One to five years	 21,039	 27,244
	\$ 32,927	\$ 37,266

#### **Note 6 - Fair Value Measurements**

FASB ASC 820, Fair Value Measurement, clarifies the definition of fair value for financial reporting, establishes a framework for measuring fair value, and requires additional disclosures about the use of fair value measurements. FASB ASC 820 also establishes a three-level hierarchy for fair value measurements based upon the transparency of inputs to the valuation of an asset. Inputs may be observable or unobservable and refer broadly to the assumptions that market participants would use in pricing the asset. Observable inputs reflect the assumptions market participants would use in pricing the asset based on market data obtained from sources independent of the reporting entity. Unobservable inputs reflect the reporting entity's own assumptions about the assumptions that market participants would use in pricing the asset developed based on the best information available in the circumstances.

The three level hierarchy for fair value measurements to clarify the valuation of an asset is as follows:

- Level 1 Unadjusted quoted prices in active markets that are accessible at the measurement date for identical investment.
- Level 2 Other significant observable inputs (including quoted prices for similar investments, interest rates, prepayment speeds, credit risk, etc.).
- Level 3 Significant unobservable inputs (including the Library's own assumptions in determining the fair value of investments).

An asset's or liability's level within the fair value hierarchy is based on the lowest level of input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

Notes to Financial Statements December 31, 2016 and 2015

#### Note 6 - Fair Value Measurements (continued)

The following valuation techniques were used to measure fair value of assets in the tables on the following pages on a recurring basis as of December 31, 2016 and 2015:

Investments in certificates of deposit and cash and cash equivalents - The carrying amounts of certificates of deposit and cash and cash equivalents approximate fair value because of the short-term nature of those investments.

Investments in common stocks, mutual funds, fixed income, and other - Fair value of common stocks, mutual funds, fixed income, and other investments was based on quoted market prices for the identical security.

Beneficial interests held by third parties - Fair value of beneficial interests held by third parties were based on the Library's ownership interest of the fund as determined by the third parties. The fund assets were valued based on the performance of underlying investments as well as an administrative fee.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Library believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

The Library's financial instruments also include cash, accounts receivable, pledges receivable, and accounts payable. The carrying amounts of cash, accounts receivable, and accounts payable, approximate fair value as of December 31, 2016 and 2015 because of the short maturities of those instruments. The carrying amounts of pledges receivable as of December 31, 2016 and 2015 approximate fair value, as they have been discounted using risk adjusted rates.

The following tables present the Library's assets that are measured at fair value on a recurring basis, consistent with the fair value hierarchy provisions of ASC 820:

	Fair Value Measurements at December 31, 2016								
	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Total					
Certificates of Deposit	\$ 1,013,543	<u> </u>	<u> </u>	\$ 1,013,543					

Notes to Financial Statements December 31, 2016 and 2015

Note 6 - Fair Value Measurements (continued)

	Fair \	/alue Measuremen	its at December 31,	2016
	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Observable Inputs (Level 2)	bservable Unobservable Inputs Inputs	
Endowment Funds Held				
Cash and cash equivalents	\$ 114,589	\$ -	\$ -	\$ 114,589
Common Stocks				
Materials	27,007	-	-	27,007
Energy	47,466	-	-	47,466
Technology	152,905	-	-	152,905
Consumer	168,069	-	-	168,069
Industrial	126,426	-	-	126,426
Financial	122,779	-	-	122,779
Healthcare	93,529	-	-	93,529
Utilities and telecom	33,933			33,933
<b>Total Common Stocks</b>	772,114			772,114
Mutual Funds				
Large cap	267,165	-	-	267,165
Small/mid cap	30,406	-	-	30,406
International	169,395	-	-	169,395
Real estate	30,384			30,384
Total Mutual Funds	497,350			497,350
Fixed Income				
U.S. Treasuries	171,551	_	_	171,551
Corporate	236,561	-	-	236,561
High yield	57,387	-	-	57,387
Mortgage/asset backed	151,843	-	-	151,843
Municipal bonds	14,796	-	-	14,796
Multi-sector	62,752	-	-	62,752
International	50,929			50,929
Total Fixed Income	745,819			745,819
Other				
Managed futures	21,626	_	-	21,626
Long/short equity	43,279	_	_	43,279
Multi-strategy	45,640	-	-	45,640
Master limited partnerships	12,815			12,815
Total Other	123,360			123,360
Total Endowment Funds				
Held	\$ 2,253,232	<u> </u>	\$ -	\$ 2,253,232
Beneficial Interests Held by Third				
Parties	<u> </u>	<u> </u>	\$ 1,482,864	\$ 1,482,864

Notes to Financial Statements December 31, 2016 and 2015

Note 6 - Fair Value Measurements (continued)

		Fair V	alue Mea	suremen	ts at Decer	nber 31,	2015	
	Quoted Prices in Active Markets for Identical Assets (Level 1)		Significant Observable Inputs (Level 2)		Significant Unobservable Inputs (Level 3)		Total	
Certificates of Deposit	\$	1,013,543	\$		\$		\$	1,013,543
Endowment Funds Held Cash and Cash Equivalents	\$	105,384	\$		\$		\$	105,384
Common Stocks								
Materials		8,557		-		-		8,557
Energy		45,292		-		-		45,292
Technology		128,094		-		-		128,094
Consumer		157,267		-		-		157,267
Industrial		112,097		-		-		112,097
Financial		102,204		-		-		102,204
Healthcare		94,189		-		-		94,189
Utilities and telecom		50,954				-		50,954
<b>Total Common Stocks</b>		698,654				-		698,654
Mutual Funds								
Large cap		137,517		_		_		137,517
Small/mid cap		20,523		_		_		20,523
International		117,901		_		_		117,901
Real estate		39,370		-		-		39,370
Total Mutual Funds		315,311		-		-		315,311
Fixed Income								
U.S. Treasuries		181,545				_		181,545
Corporate		254,571		_		_		254,571
High yield		56,853		_		_		56,853
Mortgage/asset backed		112,912		_		_		112,912
Municipal bonds		14,525		_		_		14,525
Multi-sector		26,506		_		_		26,506
International		18,536				_		18,536
Total Fixed Income		665,448						665,448
Other								
Managed futures		_		_		_		_
Long/short equity		111 206		_		_		111 206
Multi-strategy		114,386		-		-		114,386
Master limited partnerships		110,236 27,409		-		-		110,236 27,409
Macter minioa partifolompo		۷۱,۳۷۵						∠1, <del>1</del> 03
Total Other		252,031						252,031
<b>Total Endowment Funds</b>								
Held	\$	2,036,828	\$		\$	-	\$	2,036,828

Notes to Financial Statements December 31, 2016 and 2015

#### Note 6 - Fair Value Measurements (continued)

	Fair Value Measurements at December 31, 2015							
	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Observable	Significant Unobservable Inputs (Level 3)	Total				
Beneficial Interests Held by Third	Φ.	Φ.	Ф. 4 Б4Б <b>7</b> 00	Ф. 4.545.700				
Parties	\$ -	_ \$ -	\$ 1,545,763	\$ 1,545,763				

#### **Changes in Fair Value Levels**

The availability of observable market data is monitored to assess the appropriate classification of financial instruments with the fair value hierarchy. Changes in economic conditions or model-based valuation techniques may require the transfer of financial instruments from one fair value level to another. In such instances, the transfer is reported at the beginning of the reporting period.

We evaluated the significance of transfers between levels based upon the nature of the financial instrument and size of the transfer relative to total assets. For the years ended December 31, 2016 and 2015, there were no transfers in or out of Level 3.

For assets falling within Level 3 in the fair value hierarchy, the activity recognized is as follows during the years ended December 31:

Balance at December 31, 2014	\$ 1,658,303
Unrealized holding losses	 (112,540)
Balance at December 31, 2015	1,545,763
Unrealized holding losses	 (62,899)
Balance at December 31, 2016	\$ 1,482,864

The unrealized holding losses beneficial interests held by third parties, classified as Level 3, are included within the changes in fair value of beneficial interests held by third parties on the statement of activities.

Notes to Financial Statements December 31, 2016 and 2015

Note 7 - Investments

Investments were as follows at December 31:

	2016		2015			
	Cost	Fair Value	Cost	Fair Value		
Cash and Cash Equivalents	\$ 114,589	\$ 114,589	\$ 105,384	\$ 105,384		
Common Stocks						
Materials	24,584	27,007	14,138	8,557		
Energy	43,128	47,466	53,133	45,292		
Technology	128,767	152,905	114,731	128,094		
Consumer	162,634	168,069	158,223	157,267		
Industrial	128,662	126,426	130,838	112,097		
Financial	103,814	122,779	98,527	102,204		
Healthcare	93,375	93,529	84,336	94,189		
Utilities and telecom	31,599	33,933	48,106	50,954		
Total Common Stocks	716,563	772,114	702,032	698,654		
Mutual Funds						
Large cap	251,992	267,165	134,491	137,517		
Small/mid cap	28,587	30,406	20,350	20,523		
International	174,683	169,395	129,183	117,901		
Real estate	31,535	30,384	41,758	39,370		
Total Mutual Funds	486,797	497,350	325,782	315,311		
Fixed Income						
U.S. Treasuries	171,961	171,551	182,157	181,545		
Corporate	239,720	236,561	261,893	254,571		
High yield	60,189	57,387	64,821	56,853		
Mortgage/asset backed	156,426	151,843	115,892	112,912		
Municipal bonds	14,814	14,796	14,814	14,525		
Multi-sector	62,500	62,752	27,500	26,506		
International	53,741	50,929	21,034	18,536		
Total Fixed Income	759,351	745,819	688,111	665,448		
Other						
Managed futures	22,032	21,626	-	_		
Long/short equity	41,612	43,279	121,836	114,386		
Multi-strategy	48,885	45,640	125,012	110,236		
Master limited partnerships	10,036	12,815	25,000	27,409		
Total Other	122,565	123,360	271,848	252,031		
	\$ 2,199,865	\$ 2,253,232	\$ 2,093,157	\$ 2,036,828		

Notes to Financial Statements December 31, 2016 and 2015

#### Note 7 - Investments (continued)

Investment income summarized as follows at December 31:

	 2016	2015
Dividends and interest income Realized losses	\$ 64,223 (28,303)	\$ 64,363 (46,231)
	35,920	18,132
Unrealized gains (losses)	 109,796	 (86,290)
	\$ 145,716	\$ (68,158)

#### **Note 8 - Fixed Assets**

The costs and related accumulated depreciation of fixed assets are as follows at December 31:

	2016	2015
Land* Buildings, furnishings, and equipment Library materials Motor vehicles Construction in progress*	\$ 922,455 19,683,050 2,819,799 143,022 69,562	\$ 922,455 19,249,175 2,839,750 137,873 224,800
	23,637,888	23,374,053
Accumulated depreciation	(9,775,068)	(9,198,919)
	\$ 13,862,820	\$ 14,175,134
* Not depreciated		

A reconciliation of Library materials follows at December 31:

	2016	 2015
Cost of materials at beginning of year Materials purchased and donated Materials fully depreciated and deleted	\$ 2,839,750 600,218 (620,169)	\$ 2,903,775 598,379 (662,404)
	\$ 2,819,799	\$ 2,839,750

Notes to Financial Statements December 31, 2016 and 2015

#### **Note 9 - Beneficial Interests Held by Third Parties**

The Library is the beneficiary of several trusts held by third parties. On an annual basis, the Library places a value on the beneficial interests based on the quoted market value of the investments held in trust. The amounts recorded in the Library's statement of financial position includes the following as of December 31:

	2016		2015		
Ida Browning	\$	141,536	\$	143,749	
Edith Demain		399,181		415,604	
Robert Hanson		65,746		94,976	
William Donaldson (under agreement)		97,294		100,459	
William Donaldson (under will)		443,786		449,147	
James McCormick Memorial Fund		90,655		86,852	
Charlotte L. Shuey		208,293		209,341	
Thomas Wierman		36,373		45,635	
	\$	1,482,864	\$	1,545,763	

The trusts were established by persons, wills, living trust agreements, and court decrees with various restrictions. The entire balance is reported as either a component of permanently restricted net assets or temporarily restricted net assets.

#### Note 10 - Endowment Fund

The long-term objective of the endowment fund is to pursue a set of objectives designed to maximize the returns of the endowment fund without exposing it to undue risk. In order to meet its goals, the investment strategy of the endowment fund is to emphasize total return, that is, the aggregate return from capital appreciation and dividend and interest income. The objective shall be achieved by investing in a mix of cash equivalents, fixed income instruments, and equity securities that meet the investment strategy. The objective may also be achieved by use of alternative investments that meet the investment strategy.

Investment strategies employed by the managers shall conserve and enhance the capital value of the endowment fund in real terms through asset appreciation and income generation while maintaining an appropriate investment risk profile.

In order to achieve its objectives for its assets, the endowment fund will experience volatility of returns and fluctuations of market value. A level of volatility similar to a comparable market index is deemed acceptable in order to achieve the investment objectives of the endowment fund.

Notes to Financial Statements December 31, 2016 and 2015

#### Note 10 - Endowment Fund (continued)

Changes in endowment-related activities are as follows for the years ended December 31:

	Board esignated restricted	mporarily estricted	ermanently Restricted	 Total
January 1, 2015	\$ 1,016,184	\$ 252,579	\$ 2,555,806	\$ 3,824,569
Net investment income Contributions Other	 (78,898) - -	(94,083) - 1,130	(104,897) 34,770	(277,878) 34,770 1,130
January 1, 2016	937,286	159,626	2,485,679	3,582,591
Net investment income Contributions Other	 61,950 - -	23,326 - -	(61,792) 130,022 -	 23,484 130,022 -
December 31, 2016	\$ 999,236	\$ 182,952	\$ 2,553,909	\$ 3,736,097

Notes to Financial Statements December 31, 2016 and 2015

Note 11 - Net Assets

Net assets consist of the following as of December 31:

	2016					
	Unrestricted	Temporarily Restricted	Permanently Restricted	Total		
<b>Endowment Net Assets</b>						
Funds invested in perpetuity Carole DeSoto Fund, Elizabethville Arts Series	\$ -	\$ 5,866	\$ 68,195	\$ 74,061		
Joan Y. Leopold Fund,	φ -	<b>\$</b> 3,800	φ 00,193	<b>\$</b> 74,001		
Children's Book Week Kathryn Witmer Sandel Memorial Fund, materials for the William H. and Marion C.	-	5,101	116,091	121,192		
Alexander Family Library Henry & Dottie Swartz Fund, East Shore Area	-	1,200	13,927	15,127		
Library materials and		E4 696	642 422	607.400		
expansion Light the Way to Learning Beneficial interests held	-	54,686 16,237	642,422 229,516	697,108 245,753		
by third parties	-	70,768	1,412,096	1,482,864		
Other endowment funds Designated by the Board of Trustees to function	-	29,094	71,662	100,756		
as an endowment	999,236			999,236		
<b>Total Endowment Net</b>						
Assets	999,236	182,952	2,553,909	3,736,097		
Net Assets Restricted by Donors for Library						
Materials		308,609		308,609		
Unrestricted and Undesignated Net Assets Defined benefit pension						
liability	1,731,759	-	-	1,731,759		
Other	15,491,865			15,491,865		
Total Unrestricted and Undesignated						
Net Assets	17,223,624			17,223,624		
<b>Total Net Assets</b>	\$ 18,222,860	\$ 491,561	\$ 2,553,909	\$ 21,268,330		

Notes to Financial Statements December 31, 2016 and 2015

Note 11 - Net Assets (continued)

	2015				
	Unrestricted	Temporarily Restricted	Permanently Restricted	Total	
Endowment Net Assets Funds invested in perpetuity Carole DeSoto Fund, Elizabethville Arts					
Series	\$ -	\$ 3,534	\$ 67,025	\$ 70,559	
Joan Y. Leopold Fund, Children's Book Week Kathryn Witmer Sandel Memorial Fund, materials for the William H. and Marion C. Alexander Family	-	2,579	98,091	100,670	
Library Henry & Dottie Swartz Fund, East Shore Area Library materials and	-	740	13,927	14,667	
expansion	-	31,399	642,422	673,821	
Light the Way to Learning	-	20,041	173,714	193,755	
Beneficial interests held					
by third parties	-	71,874		1,545,763	
Other endowment funds Designated by the Board of Trustees to function	-	29,459	9 16,611	46,070	
as an endowment	937,286		<u> </u>	937,286	
Total Endowment Net					
Assets	937,286	159,626	2,485,679	3,582,591	
Net Assets Restricted by Donors for Library Materials		311,649	)	311,649	
Unrestricted and Undesignated Net Assets					
Defined benefit pension	4 004 000			4 00 4 000	
liability	1,884,900	•	-	1,884,900	
Other	15,801,874		<u> </u>	15,801,874	
Total Unrestricted and Undesignated Net Assets	17,686,774		<u>-</u>	17,686,774	
Total Net Assets	\$ 18,624,060	\$ 471,275	5 \$ 2,485,679	\$ 21,581,014	

Notes to Financial Statements December 31, 2016 and 2015

#### Note 12 - Net Assets Released from Restrictions

Net assets released from donor restrictions, which include library materials, programming, and other items, were \$207,013 and \$127,938 for the years ended December 31, 2016 and 2015, respectively.

#### Note 13 - Defined Benefit Pension Plan

The Library has a defined benefit pension plan covering employees who meet age and service requirements. The Library's defined benefit pension plan funding policy provides for periodic employer contributions at actuarially determined rates sufficient to meet at least the minimum funding standards under applicable regulations. Benefits are based on years of service and employee compensation. For the plan years ended December 31, 2016 and 2015, active employees in the defined benefit pension plan are required to contribute 1% of pay up to \$25,000 and 5% of pay in excess of \$25,000. Employee contributions are not credited with interest. Effective January 1, 2017, this requirement was discontinued.

The following table sets forth by level, within the fair value hierarchy (refer to Note 6), the plan's investments at fair value as of December 31:

		2016			
	Fair Value			(Level 1)	
Money Market Fund	\$	25,426	\$	25,426	
Mutual Funds Equity funds Fixed income funds		3,020,554 2,039,128		3,020,554 2,039,128	
	\$	5,085,108	\$	5,085,108	
		20	015		
Money Market Fund	\$	19,892	\$	19,892	
Mutual Funds Equity funds Fixed income funds		2,884,600 1,909,795		2,884,600 1,909,795	
	\$	4,814,287	\$	4,814,287	

Notes to Financial Statements December 31, 2016 and 2015

#### Note 13 - Defined Benefit Pension Plan (continued)

The following table sets forth the plan's funded status and amounts recognized in the accompanying statement of financial position as of December 31:

	2016		2015	
Change in Benefit Obligation Projected benefit obligation at beginning of year	\$	6,360,045	\$	6,268,208
Change due to change in assumptions Interest cost Service cost (net of assumed expenses) Benefit payments		(60,569) 261,898 229,212 (291,283)		(152,741) 248,242 250,110 (253,774)
Projected benefit obligation at end of year		6,499,303		6,360,045
Change in Plan Assets Fair value of plan assets at beginning of year		4,814,287		4,913,066
Actual return on plan assets Employer and employee contributions Benefit payments (including assumed expenses)		415,319 146,785 (291,283)		(69,420) 224,415 (253,774)
Fair value of plan assets at end of year		5,085,108		4,814,287
Funded Status and Accrued Pension Liability	\$	(1,414,195)	\$	(1,545,758)

The Library's unrestricted net assets include \$1,731,759 and \$1,884,900 of net loss not yet recognized in net periodic pension expense as of December 31, 2016 and 2015, respectively. Approximately \$77,000 of the net loss included in changes in net assets will be recognized in net periodic pension expense during the year ending December 31, 2017.

The accumulated benefit obligation amounted to \$5,896,339 and \$5,735,675 as of December 31, 2016 and 2015, respectively.

Net periodic pension expense included the following components for the years ended December 31:

	2016		 2015
Service cost Interest cost	\$	229,212 261,898	\$ 250,110 248,242
Net amortization of prior service cost, transition			
obligation, and net loss		79,632	66,457
Expected return on plan assets		(402,379)	(412,159)
Employee contributions		(54,690)	(59,220)
Net Periodic Pension Cost	\$	113,673	\$ 93,430

Notes to Financial Statements December 31, 2016 and 2015

#### **Note 13 - Defined Benefit Pension Plan (continued)**

The plan's funded status as of any measurement date is based on prevailing market conditions as to discount rate and plan assets and, accordingly, is subject to volatility.

The following weighted average rates were used in determining the actuarial present value of the projected benefit obligations and the related net periodic pension cost as of December 31:

	2016	2015	
Discount rate	4.25%	4.00%	
Expected long-term rate of return on plan assets	8.50	8.50	
Rate of increase in future compensation	3.00	3.00	

The basis for the long-term expected rate of return is based on the Library's risk tolerance and historical trends of its invested plan asset mix. The expected rate of return has not been adjusted recently, since historically it has not fluctuated above or below that rate significantly, and based on the current asset class mix and risk tolerance, the expected future return is 8.50%.

Benefits expected to be paid to participants in each of the next five years, and in the aggregate for the subsequent years thereafter are as follows:

2017	\$ 326,238
2018	367,487
2019	361,021
2020	377,558
2021	388,157
2022 - 2026	1.935.714

The Library uses the straight-line method to amortize prior service cost over the average remaining service periods of employees expected to receive benefits under the plan.

The Library funds the pension plan on an annual basis based on a contribution amount determined by management. The Library expects to make contributions of \$133,901 for the year ending December 31, 2017.

The investment allocation of plan assets consists of the following as of December 31:

	2016	2015
Money Market Fund	0.50%	0.41%
Mutual Funds		
Invested primarily in fixed income funds	40.10%	39.67%
Invested primarily in equity securities	59.40%	59.92%
	100.00%	100.00%

Notes to Financial Statements December 31, 2016 and 2015

#### **Note 13 - Defined Benefit Pension Plan (continued)**

The Library's investment policy for plan assets is to manage the portfolio to preserve principal and liquidity while maximizing the return on the investment portfolio through the full investment of available funds. The portfolio is diversified by investing in multiple types of investment-grade securities. The investment policy requires fixed income securities of the plan to be primarily invested in short-term securities with at least an investment grade rating to minimize interest rate and credit risk as well as to provide for an immediate source of funds. Target allocation percentages for each major category of plan assets are as follows:

Equity securities	40 - 80 %
Fixed income securities	20 - 60
Cash and cash equivalents	0 - 15

The Library attempts to mitigate investment risk by rebalancing between equity and fixed income asset classes as the Library's contributions and monthly benefit payments are made. Although changes in interest rates, economic conditions, and expectations may affect the fair value of the investment portfolio and cause unrealized gains or losses, such gains or losses would not be realized unless the investments are sold.

#### Note 14 - Defined Contribution Pension Plan

On December 31, 2016, the Library froze entrance into the defined benefit pension plan for all employees who did not qualify to enter the defined benefit pension plan as of July 1, 2016. On December 31, 2016, the Library also established a defined contribution pension plan under Internal Revenue Code section 401(a). The defined contribution pension plan applies to all employees who qualified for pension benefits after July 1, 2016 and are not eligible to participate in the defined benefit pension plan.

An employee becomes a participant in the defined contribution pension plan on the June 30 or December 31 after the date he or she completes 1 year of eligible service. An employee is credited with a year of eligible service when he or she completes at least 1,000 hours of service in a 12 month period. Employees vest in the defined contribution pension plan over a period of five years as follows:

Years of Service	Vesting Percentage
0-1	0.9/
2	0 % 20
3	40
4	60
5	80
6 or more	100

As of December 31, 2016, there were 12 active members in the defined contribution pension plan and contributions to the plan totaled \$10,517. All contributions were included in accounts payable at December 31, 2016.

Notes to Financial Statements December 31, 2016 and 2015

#### Note 15 - Line of Credit

The Library has an unsecured \$350,000 line of credit with M&T Bank. Interest is charged at the bank's base rate which was 4.25% as of December 31, 2016 and 2015. There were no amounts outstanding at December 31, 2016 and 2015.

#### **Note 16 - Commitments**

The Library leases various operating equipment under operating leases. Rent expense under these agreements amounted to \$79,633 and \$50,857 for the years ended December 31, 2016 and 2015, respectively. Future minimum lease payments, assuming no changes in current terms, consist of the following for the remaining four years ending December 31:

2017	\$ 68,980
2018	65,987
2019	53,616
2020	4,386

#### Note 17 - Economic Dependency

A significant amount of support for the Library is received from a dedicated real estate tax collected by Dauphin County, Pennsylvania (the County). Support from the County totaled \$4,494,675 and \$4,435,464 for the years ended December 31, 2016 and 2015, respectively. In addition, the Commonwealth of Pennsylvania contributes amounts which are also determined annually. These amounts totaled \$1,360,630 and \$1,343,305 for the years ended December 31, 2016 and 2015, respectively. Also, Lower Paxton Township provided \$125,144 and \$125,627 from real estate tax assessments for the years ended December 31, 2016 and 2015, respectively. In total, during the years ended December 31, 2016 and 2015, approximately 84% and 87%, respectively, of the Library's revenue consisted of these tax appropriations.

#### Note 18 - Subsequent Events

The Library has evaluated subsequent events through June 13, 2017. This date is the date the financial statements were available to be issued. No material events subsequent to December 31, 2016 were noted.

Dauphin County Library System
Statement of Operating and Non-Operating Support and Revenue

	December 31,			81.
		2016		2015
Operating Support				
Tax Appropriations				
Dauphin County	\$	4,494,675	\$	4,435,464
Commonwealth of Pennsylvania	Ψ	1,360,630	Ψ	1,343,305
Local governments		125,144		125,627
Total Tax Appropriations		5,980,449		5,904,396
retail ran ripprepriations	-	0,000,110		0,001,000
Grants		201,782		200,501
Contributions				
Funds and foundations		213,729		112,448
Other		395,650		502,827
Total Contributions		609,379		615,275
Total Operating Support		6,791,610		6,720,172
Operating Revenue				
Operating Revenue  Desk receipts		170,894		184,715
Negotiated services		17,353		19,563
Other		9,809		12,127
Printing		1,017		1,193
Credit bureau		7,819		11,939
Miscellaneous		-		969
Total Operating Revenue		206,892		230,506
Total Operating Support and Revenue	\$	6,998,502	\$	6,950,678
Non-Operating Revenue				
Non-operating revenue				
Investment Income		(22.22)		(
Realized losses on sale of investment Investment income	\$	(28,303) 64,223	\$	(46,231) 64,363
Total Investment Income		35,920		18,132
Change in Fair Value of				
Beneficial interest held by third parties		(62,899)		(112,540)
Endowment funds held		109,796		(86,290)
Total Change in Fair Value		46,897		(198,830)
Pension Related Changes Other Than Net Periodic				
Pension Cost		153,141		(262,381)
Total Non-Operating Revenue	\$	235,958	\$	(443,079)

Statement of Functional Expenses

	Year Ended December 31, 2016			
	Library	Management		
	Services	and General	Fundraising	Total
Bank fees	\$ -	\$ 6,063	\$ -	\$ 6,063
Building and equipment				
maintenance	416,002	46,222	-	462,224
Depreciation				
Buildings, furnishings, and				
equipment	559,447	35,709	-	595,156
Library materials	599,868	-	-	599,868
Vehicles	12,792	7,420	-	20,212
Electronic library materials	118,648	-	-	118,648
Employee benefits	373,532	76,598	1,715	451,845
Freight and postage	13,362	762	15,912	30,036
Insurance	27,819	8,546	191	36,556
Interest	-	-	-	-
Investment fees	-	19,882	-	19,882
Licensing and equipment rental	184,288	12,135	-	196,423
Memberships	18,108	7,146	-	25,254
Miscellaneous	416	1,721	-	2,137
Newspapers	25,839	-	-	25,839
On-line loan and catalog service	43,361	-	-	43,361
Outsourcing charges	11,069	-	-	11,069
Payroll taxes	204,258	49,684	22,082	276,024
Periodicals	76,797	-	-	76,797
Printing	26,430	-	20,680	47,110
Professional fees	45,255	53,336	13,415	112,006
Program expenses	338,250	5,449	-	343,699
Salaries	2,656,503	646,176	287,189	3,589,868
Supplies	34,768	7,632	-	42,400
Telephone and utilities	233,301	38,547	-	271,848
Travel and training	104,086	17,666	-	121,752
Vehicles, repairs, and maintenance	14,419	6,648		21,067
	\$ 6,138,618	\$ 1,047,342	\$ 361,184	\$ 7,547,144

Year Ended December 31, 2015			
Library	Management		
Services	and General	Fundraising	Total
\$ -	\$ 5,944	\$ -	\$ 5,944
417,253	41,724	-	458,977
559,792	35,731	-	595,523
606,482	-	-	606,482
9,838	5,707	-	15,545
92,343	-	-	92,343
317,120	74,696	1,569	393,385
13,277	757	15,812	29,846
42,696	13,116	294	56,106
54	26	-	80
-	20,524	-	20,524
228,429	15,042	-	243,471
14,696	5,800	-	20,496
738	3,053	-	3,791
29,272	-	-	29,272
40,311	-	-	40,311
12,794	-	-	12,794
211,772	54,111	823	266,706
40,940	-	-	40,940
14,558	-	11,391	25,949
71,816	84,639	21,289	177,744
231,476	3,729	-	235,205
2,800,366	572,889	10,795	3,384,050
38,897	11,306	-	50,203
224,564	27,821	-	252,385
97,988	16,631	-	114,619
15,238	7,026		22,264
\$ 6,132,710	\$ 1,000,272	\$ 61,973	\$ 7,194,955
	\$ - 417,253  559,792 606,482 9,838 92,343 317,120 13,277 42,696 54 228,429 14,696 738 29,272 40,311 12,794 211,772 40,940 14,558 71,816 231,476 2,800,366 38,897 224,564 97,988 15,238	Library Services         Management and General           \$ - \$ 5,944           417,253         41,724           559,792         35,731           606,482         -           9,838         5,707           92,343         -           317,120         74,696           13,277         757           42,696         13,116           54         26           -         20,524           228,429         15,042           14,696         5,800           738         3,053           29,272         -           40,311         -           12,794         -           211,772         54,111           40,940         -           14,558         -           71,816         84,639           231,476         3,729           2,800,366         572,889           38,897         11,306           224,564         27,821           97,988         16,631           15,238         7,026	Library Services         Management and General         Fundraising           \$ - \$ 5,944 \$ -           417,253 41,724 -         -           559,792 35,731 -         -           606,482 -         -           9,838 5,707 -         -           92,343 -         -           317,120 74,696 15,812         15,812           42,696 13,116 294         294           54 26 -         -           20,524 -         -           228,429 15,042 -         -           14,696 5,800 -         -           738 3,053 -         -           29,272 -         -           40,311 -         -           12,794 -         -           211,772 54,111 823         -           40,940 -         -           14,558 -         11,391           71,816 84,639 21,289         231,476           3,729 -         -           2,800,366 572,889 10,795         10,795           38,897 11,306 -         -           224,564 27,821 -         -           97,988 16,631 -         -           15,238 7,026 -         -